BOAI	RD STRATEGY OBJEC	TIVES	<u> </u>						
1	NATURE CONSERV	/ATIO	N & RESILIENCE						
#	Theme	#	Objective	#	Measure	Progress Q2	Also	contribut	tes to:
						(July - August - September)	CE	A&R	CH&L
1.1	Protect and enhance the biodiversity of our open spaces	1	Management plans are in place to ensure that their biodiversity and natural assets are conserved, engaged with stakeholders, and are implemented.	1	Management plans in place for all sites with annual reporting on progress		Х	X	х
		2	SSSI condition improvement and Species Recovery plans are in place for all our sites.	2	SSSI improvement and species recovery plans in place for key habitats and species				
		3	Species records and other biological data are regularly gathered and professionally managed.	3	A central NED repository for biological reports is established	All charities: Biological record training (Recorder) with Helen Read booked in December. This will train up additional staff for managing species records			
		4	Community support and engagement in the conservation of our open spaces is increased.	4	Biological survey records uploaded onto national recording databases within 12 months of collection		Х	X	х

				5	Volunteer involvement in biodiversity monitoring and habitat restoration	At Ashtead Common: 1,207 volunteer hours. First of 16 leaky dams installed. At West Wickham and Coulsdon Commons: 1,127.5 volunteer hours At Burnham Beeches and Stoke Commons 1,109 volunteer hours	X	X
1.2	Increase the resilience of our open spaces within a wider, interconnected natural	1	Greater and more effective engagement with the planning system to influence the protection of our open spaces in the most relevant way.	1	Percentage of Local Authority plan consultations responded to			
	landscape	2	Landscape connectivity around our open spaces is enhanced through collaboration with other organisations and stakeholders.	2	Participation in landscape partnership initiatives	At Ashtead Common: Collaboration with EA and Local Flood Authority on leaky dams. At West Wickham and Coulsdon Commons: Collaboration with Southern Rail and Sustrans to renew chalk grassland wildlife area at Kenley Station At Burnham Beeches and Stoke Commons Landscape scale working meeting with local landowners being jointly hosted with NE and	X	

						Bucks Council, planning work started, meeting is in Nov.		
		3	Reduced visitor impact on priority habitats and other important sites through sustainable visitor and mitigation strategies being in place and implemented.	3	Ecological monitoring of visitor impact (various measures)	At Burnham Beeches: cow wheat and pincushion moss and main common vegetation surveys completed as part of visitor impact monitoring		
		4	Damaging introduced species monitored and kept under control.	4	Damaging Introduced Species policy prepared and implemented	At Ashtead Common: 500 OPM nests removed from 30 trees. At Burnham Beeches . 25 nests removed on a risk based approach. Some nests are being tested for <i>Carcelia</i> by NLOS colleagues. 786 grey squirrels caught and dispatched over the last two quarters.		
		5	Climate resilience plans prepared for each open space.	5	Climate resilience plans completed	At Ashtead Common: 39 volunteer hours of firebreak maintenance in September	Х	
1.3	Establish a natural capital- based	1	Baseline natural capital valuation for NED undertaken	1	Natural capital assessment completed for the open spaces			

management	2	Natural capital monitoring	2	TBC- Monitoring measure			
process across		and reporting system		will be developed from the			
our open		established.		baseline assessment			
spaces.	3	The City of London	3	ktCO2e removed each year	At West Wickham and		
		Corporation's Climate		from NE open spaces	Coulsdon Commons:		
		Action Strategy goals are			Attended Fire Safety meeting		
		met for the open spaces			to establish equipment and		
					training required to		
					prevent/manage wildfires		

2	COMMUNITY EN	GAGI	AGEMENT												
#	Theme	#	Objective	#	Measure	Progress Q2	Also contributes to:								
						(July - August - September)	NC&R	A&R	CH&L						
2.1	Partnership: Creating meaningful and lasting partnerships	1	Build and sustain meaningful and lasting partnerships with the communities we serve.	1	Development of a Community Engagement Toolkit that provides guidance on best practice engagement in a variety of circumstances and contexts. (Complete by 31 March 2025)										
		2	Implement a holistic approach to community engagement that encourages active participation.	2	Development of a Community Engagement Toolkit that provides guidance on best practice engagement in a variety of circumstances and contexts. (Complete by 31 March 2025)										

		3	Cultivate and support successful partner organisations that support us in mission delivery.	3	Delivery of value-added activities in NE space: Number of partnership organisations that are delivering approved value-added activities in NE spaces	At Ashtead Common: Collaboration with EA, SERT, SWT and LA on leaky dam/ wetland designs	X	
2.2	Removing barriers: Identifying and removing barriers to participation in our spaces and work	1	Ensure diverse and representative participation in our work and spaces.	1	Development of a Community Engagement Toolkit that provides guidance on best practice engagement in a variety of circumstances and contexts. (Complete by 31 March 2025)	At Ashtead Common: Junior Ranger event held at weekend to encourage family participation. Work experience placements provided for five students. At West Wickham and Coulsdon Commons: Rangers led a guided event on Farthing Downs encouraging diverse people to reconnect with nature (22 attended over 2 walks)		
		3	Create physical spaces that are as accessible as possible to as many people as possible. Engage in continuous self-reflection to identify opportunities for continuous improvement.	3	Initial self-audit of access challenges and opportunities at each NE space, with relevant participating partners, updated annually. Initial self-audit of access challenges and opportunities at each NE space, with relevant participating partners, updated annually.	,		

2.3	Ownership: Cultivating a sense of deep pride in and attachment to our spaces amongst users	1	Facilitate a deep sense of pride in and attachment to our open spaces among user groups and communities.	1	Volunteer programme: Participation in, as measured by hours given, number of participants, and funds secured	At Ashtead Common: 1,207 volunteer hours. First of 16 leaky dams installed. At West Wickham and Coulsdon Commons: 1,127.5 volunteer hours At Burnham Beeches and Stoke Commons 1,109 volunteer hours	X		
		2	Create opportunities for user groups and communities to provide additional resource to the Corporation to support mission delivery.	2	Fundraising programme: Donations across NE and at each space				
2.4	Thriving spaces: Creating spaces that attract people and improve their lives	1	Improve health and wellbeing through our open spaces though successful and effective community engagement.	1	Communications: Create a communications plan that promotes the health and wellbeing improvement opportunities at City of London Corporation open spaces.	At Ashtead Common: Annual 10k run attracted approx. 180 participants. Wellbeing walk for 16 people delivered. At West Wickham and Coulsdon Commons: Nature connection walk on Farthing Downs (2 events, 22 attended)		X	
		2	Deliver well-managed spaces that are widely understood as destinations for improved health and wellbeing.	2	Communications: Create a communications plan that promotes the health and wellbeing improvement opportunities at City of London Corporation open spaces.				

		3	Provide a diverse mix of opportunities for enrichment at our open spaces.	3	Portfolio of enrichment opportunities available at each space: Agree and track categories of enrichment opportunities available at each space, e.g., active recreation, passive recreation, forest bathing learning, etc.			
		4	Create spaces where formative experiences occur.	4	Number of activities intended to engage people in experiences for the first time.	At West Wickham and Coulsdon Commons: Nature connection walk on Farthing Downs (2 events, 22 attended)	X	
2.5	Knowledge exchange: Continuous transfer of information	1	Ensure easy access to information about the Corporation, its open spaces, and our management practices.	1	Audit availability of digital and physical information from COL-managed information resources.			
	between the Corporation and its customers	2	Catalyse improved behaviours in our spaces where needed.	2	Create a communications plan that promotes positive and encouraged behaviours in City of London Corporation open spaces and provides clear information on the resources the Corporation commits to its open spaces.	At West Wickham and Coulsdon Commons: Daily posts on Facebook/Twitter communicating pro- environmental behaviours on the Commons		

3	Ensure greater understanding among members of the public of the Corporation's efforts to preserve and care for our spaces.	3	Create a communications plan that promotes positive and encouraged behaviours in City of London Corporation open spaces and provides clear information on the resources the Corporation commits to its open spaces.	At West Wickham and Coulsdon Commons: Monthly e-newsletters delivered to 1,616 subscribers focusing on key conservation efforts and relevant information At Burnham Beeches Six community events attended by the CERs to promote sustainable access options. 490 people attended the events		
4	Improve service delivery by the Corporation at its open spaces through information exchange.	4	Development of a Community Engagement Toolkit that provides guidance on best practice engagement in a variety of circumstances and contexts. (Complete by 31 March 2025)	At West Wickham and Coulsdon Commons: Attending quarterly local communication working group meeting with Information Rangers from the Natural Environment Department		

3	ACCESS & RECREAT	ION								
#	Theme	#	Objective	#	Measure	Progress Q2	Also cor	Also contributes to:		
						(July - August - September)	NC&R	CE	CH&L	

3.1	Balance the	1	Manage visitors to protect	1	Spatial masterplans created	First draft of a sustainable	
	needs of visitors		vulnerable areas.		by 2025 to map wayfinding	visitor strategy for Burnham	
	with the				and visitor facilities to	Beeches prepared and	
	requirements of				encourage use of most	commented on by officers	
	protecting the				sustainable areas and away		
	natural and				from ecologically sensitive		
	heritage assets of				locations.		
	the open spaces	2	Plan for increased visitor	2	Site management plans	Management plans in place	
			numbers and improve		developed by 2026, and a	for all sites	
			durability of honeypot		site-wide approach to		
			locations.		physically managing the		
					wear and tear on tracks		
					and paths is articulated in		
					annual site management		
					plans.		
		3	Reduced visitor impact on	3	Annual visitor footfall		
			priority habitats and other		survey conducted to		
			important sites through		monitor increase in		
			sustainable visitor and		numbers.		
			mitigation strategies being				
			in place and implemented.				
		4		4	Ecological monitoring of	At Burnham Beeches.	
					visitor impact (various	Ongoing monitoring by CERs	
					measures)	at regular intervals	
3.2	Enable the best	1	Provide clearly branded	1	On-site signage audited	At Ashtead Common:	
	possible visitor		and accessible on-site		annually	The first of six new image	
	journey, creating		wayfinding, interpretation			boards installed.	
	the right		and information.			At West Wickham and	
	information from					Coulsdon Commons:	
	pre-visit to a					Procurement process started	
	stress-free and					to replace 60 Byelaw boards	
						at entrances.	

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	enjoyable on-site	2	Provide easily accessible,	2	Standalone website	Sensory trail at Burnham		
	experience		clear and exemplary pre-		created for each site by	Beeches upgraded with new		
			visit information through		2025	carvings and QR code based		
			digital platforms.			site interpretation		
		3	Provide on-site	3	Quality Accreditation is	All sites achieved Green Flag		
			infrastructure and welcome		achieved	status		
			facilities to create exempt					
			class sites that are					
			renowned for the highest					
			quality visitor experience.					
		4	Make improvements to	4	100% of Waymarked trails	At West Wickham and		
			both informal and formal		are audited annually to	Coulsdon Commons:		
			recreational facilities.		maintain standards	Site infrastructure checks		
						complete.		
3.3	Provide	1	Understand gaps in visitor	1	Visitor profile survey	,		
	welcoming places		profile.		undertaken by 2026			
	that visitors from	2	Work with partners to	2	Minimum of six outreach	At Ashtead Common:	Х	
	all backgrounds		develop outreach to ensure		activities provided through	Pond dipping for 22 Beaver		
	and abilities are		wider audiences or are		partnership annually	Scouts.		
	comfortable to		aware of and able to access		. ,	Wellbeing Walk for local		
	explore		sites.			authority (16). At		
	•					Burnham Beeches worked		
						with 3 local schools on 9		
						events including orienteering		
						and forest school type		
						activity camps. (min 141)		
		3	Ensure that sites have	3	Least restrictive access	1, 55mps (= .=)		
			least-restrictive access.		achieved across whole			
			1222123		landholding by 2026			
		4	Work towards excellence	4	Accessibility information			
		'	for physical access.		provided for every public			
		1	ioi pilysical access.	ı	provided for every public			
					facility on website by 2025			

3.4	Build understanding and knowledge about the open spaces. Visitors will respect one another and will care for and advocate for the sites.	1	Information and education about the open spaces' culture, heritage and ecology will be provided through on site interpretation at visitor centres and through all marketing channels to increase understanding.	1	New interpretation panels created each year and websites updated monthly. Newsletters issued monthly	At Ashtead Common: 13 people attended a bat walk. 50 people attended Roman tile making 7 attended an ancient tree walk At West Wickham and Coulsdon Commons: Monthly e-newsletters delivered to 1,616 subscribers focusing on key conservation efforts and relevant information. New interpretation panel created for Riddlesdown for chalk grassland wildlife. At Burnham Beeches the Sensory trail upgraded and 9 education events held by staff with 130 people attending. Subjects incl wildlife, film heritage and	X	
						exploring the wider landscape		
		2	Respectful use of facilities and sites will be encouraged through engagement and instruction.	2	Codes of conduct are promoted on every site	•		

	3	Key messages are delivered	3	Seasonal engagement	At West Wickham and	
		through layered and		sessions provided on site	Coulsdon Commons:	
		targeted campaigns.		(minimum one per season	4 Fungi forays and 4 bat	
				per site)	walks engaged 200 people. At	
					Burnham Beeches 4 walks	
					held to promote sustainable	
					visiting, waggy walks (Dogs)	
					and Beyond Burnham	
					Beeches to encourage people	
					to visit other local sites. (36	
					people)	

#	Theme	#	Objective	# Measure	Measure	Progress Q2	Also co	ntributes	to:
						(July - August - September)	NC&R	CE	A&R
4.1	Developing nature connection and pro-environmental behaviours	1	Deliver learning activities which incorporate the 'pathways to nature connection' and which facilitate an increase in participants' feelings of nature connection.	1	Percentage of participants' feeling connected to nature after taking part in a learning session				
		2	Develop synergies between NE Learning, CoL Environmental Resilience and CoL Climate Action, and provide opportunities for children and young people to get involved	2	Number of environmental resilience projects for children/young people delivered each year				

			and make a positive contribution to biodiversity and environmental resilience.					
		3	Collaborate with educators and researchers to develop an evidence-informed model of best practice in climate education and apply best practice to the NE learning programme.	3	Number of climate education themes integrated in NE Learning Programmes per year			
		4	Adopt sustainable practices, including an aim to achieve net zero, in accordance with Corporation policy and strategies e.g. the Climate Action Strategy.	4	Percentage of our assets and programmes that have an upto-date audit of their scope 1 and scope 2 emissions			
4.2	Developing wellbeing through spending time in nature or through our heritage	1	Engage participants in activities which increase feelings of wellbeing.	1	Percentage of participants feel happy or very happy after taking part in our activities	At West Wickham and Coulsdon Commons: Nature connection walk on Farthing Downs (2 events, 22 attended). Feedback forms with positive information about event		

		3	Provide more opportunities for children to engage in outdoor play. Provide opportunities for adult volunteering as a means to increase wellbeing.	3	Number of children and young people taking part in our play programme. Percentage of our volunteers who rate their experience as positive or very positive			
4.3	Providing more opportunities through education and employment	1	Engage participants from London boroughs with high levels of deprivation and child poverty.	1	Number of learning programme participants from the 15 London boroughs rated highest for child poverty.			
		2	Provide bespoke learning opportunities for young people struggling with education, employment or mental health.	2	Number of participants taking part in bespoke learning programmes for young people struggling with education, employment or mental health			
		3	Provide bespoke learning sessions for children and young people with additional needs.	3	Number of bespoke programmes for children and young people with additional needs each year.			
		4	Provide opportunities for apprenticeships and traineeships leading to skills and career development.	4	Percentage of our culture, heritage and learning workforce who are apprentices or trainees	At West Wickham and Coulsdon Commons: 2 Apprentices working towards Level 2 Award in Countryside Management. At Burnham Beeches one apprentice is working towards level 2 award in Countryside Management		

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4.4	Developing	1	Engage participants in our	1	Number of people who	At West Wickham and
	greater		learning, heritage and		participate in our	Coulsdon Commons:
	engagement,		cultural activities which		programmes.	510 attended 20
	confidence and		provide opportunities to			events/walks/talks
	enjoyment		explore, enjoy and feel			
			safe in our spaces.			
		2	Provide activities which	2	Percentage of participants	
			enable participants to		who feel confident or very	
			build confidence to		confident to explore our	
			explore green spaces.		spaces and sites after taking	
			an provide great a provider		part.	
		3	Develop strategic	3	Number of annual	All charities: Over the
			partnerships with		programmes delivered in	quarter 20 different
			organisations that help to		partnership with others.	community groups
			deliver our culture,		partifership with others.	worked with involving
			heritage and learning			over 460 people.
			offer.			over 400 people.
		4	Ensure that our	4	Number of annual	
		4		4		
			programming to build		programmes co-created with	
			participants' fusion skills		the community with a focus	
			and confidence is		on skills development/	
			informed by our		Adherence to community	
			communities of interest.		engagement toolkit.	
		5	Develop our communities	5	Percentage of our heritage	All charities:
			of interest that		assets with an active social	100% social media
			participate in, advocate		media account, website and	account
			for, and support, our		supporter list.	
			natural environment and			
			heritage charities and			
			assets.			

4.5	Ensuring the effective care, management and promotion of our offer	1	Conserve and enhance our heritage assets in accordance with statutory requirements, sector guidance and best practice.	1	Percentage of our heritage assets with an up-to-date inspection regime and management plan in place.		
		2	Ensure a consistent approach to the management and promotion of our heritage assets.	2	Percentage of our heritage assets with a business and marketing plan in place.		
		3	Ensure our cultural programming is both informed by, and representative of, our diverse communities of interest.	3	Number of annual programmes with a focus on engaging under-represented communities/ adherence to community engagement toolkit.		